



Highlights Report ACQSC



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RESPONSES:
613 of 937

RESPONSE RATE:
65%

EXPLORING YOUR RESULTS



Take time to understand your report. Consider your response rate to determine how representative your results are of the views of your colleagues.



Most questions in this report have information about the proportion of colleagues responding positively, neutrally or negatively.



Identify the areas where you are performing well. These will tend to be high results which are notably above any comparative results. Celebrate these results.



Identify areas that need improvement. These will be the lower results, and/or those which are scoring notably below your comparators.



Generally a difference of ± 5 percentage points is worthy of attention, but the size of the group is important. Changes in small groups can be unreliable.

EMPLOYEE ENGAGEMENT: SAY, STAY, STRIVE



HOW ENGAGED IS YOUR TEAM?

EMPLOYEE ENGAGEMENT IS MORE THAN SIMPLY JOB SATISFACTION OR COMMITMENT TO AN ORGANISATION. IT IS THE EXTENT TO WHICH EMPLOYEES ARE MOTIVATED, INSPIRED AND ENABLED TO IMPROVE AN ORGANISATION'S OUTCOMES.

YOUR EMPLOYEE ENGAGEMENT INDEX SCORE		71	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
SAY	Overall, I am satisfied with my job	69	15 16	69%	-4	-5 ↓	-7 ↓	-6 ↓
	I am proud to work in my agency	71	17 12	71%	-3	-5 ↓	-9 ↓	-8 ↓
	I would recommend my agency as a good place to work	56	24 21	56%	+1	-14 ↓	-17 ↓	-13 ↓
	I believe strongly in the purpose and objectives of my agency	90	7	90%	-2	+6 ↑	+1	+3
STAY	I feel a strong personal attachment to my agency	57	26 17	57%	-9 ↓	-4	-7 ↓	-6 ↓
	I feel committed to my agency's goals	87	10	87%	-2	+4	+1	+2
STRIVE	I suggest ideas to improve our way of doing things	86	10	86%	+5 ↑	0	-2	-3
	I am happy to go the 'extra mile' at work when required	91		91%	-3	0	-1	-1
	I work beyond what is required in my job to help my agency achieve its objectives	82	14	82%	-8 ↓	+1	+1	0
	My agency really inspires me to do my best work every day	52	26 21	52%	-8 ↓	-5 ↓	-9 ↓	-7 ↓

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



LEADERSHIP - IMMEDIATE SUPERVISOR



IMMEDIATE SUPERVISOR

THE IMMEDIATE SUPERVISOR SCORE ASSESSES HOW EMPLOYEES VIEW THE LEADERSHIP BEHAVIOURS OF THEIR IMMEDIATE SUPERVISOR IN LINE WITH THE *APS LEADERSHIP CAPABILITY FRAMEWORK*.

YOUR IMMEDIATE SUPERVISOR INDEX SCORE		74	RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
						+1	-2	-3	-2
Immediate Supervisor	My supervisor engages with staff on how to respond to future challenges	74	18	9	74%	-2	-6 ⬇	-6 ⬇	-5 ⬇
	My supervisor can deliver difficult advice whilst maintaining relationships	74	17	8	74%	-2	-4	-4	-4
	My supervisor invites a range of views, including those different to their own	80	13	7	80%	+4	-2	-4	-3
	My supervisor encourages my team to regularly review and improve our work	77	15	8	77%	+1	-4	-5 ⬇	-3
	My supervisor is invested in my development	68	21	11	68%	+4	-8 ⬇	-8 ⬇	-7 ⬇
	My supervisor ensures that my workgroup delivers on what we are responsible for	85	11		85%	+3	-2	-2	-2
Other similar questions									
	My supervisor provides me with helpful feedback to improve my performance	72	17	11	72%	+1	-6 ⬇	-5 ⬇	-4
	My supervisor actively ensures that everyone can be included in workplace activities	78	14	8	78%	-	-6 ⬇	-6 ⬇	-5 ⬇
KEY		AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR		AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR		Positive Neutral Negative <div> </div>			

LEADERSHIP - SES MANAGER



SES MANAGER

THE SES MANAGER SCORE ASSESSES HOW EMPLOYEES VIEW THE LEADERSHIP BEHAVIOURS OF THEIR IMMEDIATE SES MANAGER IN LINE WITH THE *APS LEADERSHIP CAPABILITY FRAMEWORK*.

YOUR SES MANAGER LEADERSHIP INDEX SCORE		64	RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
SES Manager	My SES manager clearly articulates the direction and priorities for our area	63	20	17	63%	-4	-6 ↓	-8 ↓	-7 ↓
	My SES manager presents convincing arguments and persuades others towards an outcome	54	30	16	54%	-4	-8 ↓	-13 ↓	-11 ↓
	My SES manager promotes cooperation within and between agencies	57	32	11	57%	-5 ↓	-9 ↓	-12 ↓	-12 ↓
	My SES manager encourages innovation and creativity	57	27	16	57%	-2	-9 ↓	-11 ↓	-10 ↓
	My SES manager creates an environment that enables us to deliver our best	53	28	19	53%	-2	-11 ↓	-13 ↓	-12 ↓
	My SES manager ensures that work effort contributes to the strategic direction of the agency and the APS	67	23	9	67%	-5 ↓	-6 ↓	-10 ↓	-9 ↓
Other similar questions									
All SES	In my agency, the SES work as a team	41	39	20	41%	-9 ↓	-13 ↓	-12 ↓	-11 ↓
	In my agency, the SES clearly articulate the direction and priorities for our agency	55	23	21	55%	-4	-8 ↓	-10 ↓	-7 ↓
	In my agency, communication between SES and other employees is effective	42	28	30	42%	-4	-12 ↓	-12 ↓	-10 ↓
KEY ↑ AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR ↓ AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR Positive Neutral Negative									

COMMUNICATION AND CHANGE



COMMUNICATION

THE COMMUNICATION SCORE MEASURES COMMUNICATION AT THE INDIVIDUAL, GROUP AND AGENCY LEVEL.

CHANGE

EFFECTIVE COMMUNICATION IS AN IMPORTANT PART OF ANY CHANGE PROCESS. NOTE THESE QUESTIONS DO NOT CONTRIBUTE TO THE ABOVE INDEX SCORE.

YOUR COMMUNICATION INDEX SCORE	64	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
				-2	-4	-5↓	-4

Communication	My supervisor communicates effectively	79	11	10	79%	-2	-2	-3	-1
	My SES manager communicates effectively	61	22	18	61%	-8↓	-9↓	-11↓	-10↓
	Internal communication within my agency is effective	48	24	28	48%	-1	-9↓	-13↓	-8↓

Other similar questions

Change	When changes occur, the impacts are communicated well within my workgroup	60	18	22	60%	-4	-9↓	-11↓	-9↓
	Staff are consulted about change at work	41	34	25	41%	+2	-9↓	-10↓	-8↓
	Change is managed well in my agency	35	29	37	35%	0	-10↓	-12↓	-7↓

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



WORKPLACE CONDITIONS

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My job gives me opportunities to utilise my skills	80 9 11	80%	-6 ⬇️	+1	-3	-2
I have a choice in deciding how I do my work	61 25 14	61%	0	-3	-10 ⬇️	-11 ⬇️
Where appropriate, I am able to take part in decisions that affect my job	61 20 19	61%	-4	-9 ⬇️	-12 ⬇️	-12 ⬇️
I am clear what my duties and responsibilities are	79 15	79%	+2	-2	-3	-3
I am satisfied with the recognition I receive for doing a good job	61 20 20	61%	-4	-7 ⬇️	-9 ⬇️	-7 ⬇️
I am fairly remunerated (e.g. salary, superannuation) for the work that I do	55 17 28	55%	-2	-5 ⬇️	-7 ⬇️	-5 ⬇️
I am satisfied with my non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits)	67 15 18	67%	-4	-9 ⬇️	-14 ⬇️	-11 ⬇️
I am satisfied with the stability and security of my job	77 12 11	77%	+5 ⬆️	-4	-6 ⬇️	-2
I am confident that if I requested a flexible work arrangement, my request would be given reasonable consideration	74 12 14	74%	-1	-4	-10 ⬇️	-8 ⬇️

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



WORKPLACE CONDITIONS

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
I feel a strong personal attachment to the APS	<div><div>63</div><div>26</div><div>11</div></div>	63%	+2	+1	+1	+4
I understand how my role contributes to achieving an outcome for the Australian public	<div><div>92</div><div></div><div></div></div>	92%	+1	0	0	0
I believe strongly in the purpose and objectives of the APS	<div><div>87</div><div>11</div><div></div></div>	87%	+5⬆	+2	+1	+2

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
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What best describes your current workload?

Well above capacity - too much work	<div><div></div><div></div><div></div></div>	35%	-8⬇	+12⬆	+8⬆	+7⬆
Slightly above capacity - lots of work to do	<div><div></div><div></div><div></div></div>	36%	+2	-5⬇	-5⬇	-4
At capacity - about the right amount of work to do	<div><div></div><div></div><div></div></div>	22%	+3	-7⬇	-4	-3
Slightly below capacity - available for more work	<div><div></div><div></div><div></div></div>	5%	0	-1	-1	-1
Well below capacity - not enough work	<div><div></div><div></div><div></div></div>	2%	+2	+1	+1	+1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



INCLUSION AND FLEXIBLE WORKING

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My agency supports and actively promotes an inclusive workplace culture	<div><div>65</div><div>21</div><div>14</div></div>	65%	-4	-13 ⬇	-14 ⬇	-12 ⬇
My supervisor actively ensures that everyone can be included in workplace activities	<div><div>78</div><div>14</div><div>8</div></div>	78%	-	-6 ⬇	-6 ⬇	-5 ⬇
I receive the respect I deserve from my colleagues at work	<div><div>81</div><div>15</div><div></div></div>	81%	+2	-1	-2	-1

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
Do you currently access any of the following flexible working arrangements? [Multiple Response]						
Part time	<div><div></div></div>	11%	-2	-4	-4	-2
Flexible hours of work	<div><div></div></div>	26%	+1	-1	-2	-2
Compressed work week	<div><div></div></div>	2%	0	0	-2	0
Job sharing	<div><div></div></div>	0%	0	0	0	0
Working away from the office/working from home	<div><div></div></div>	78%	+1	+23 ⬆	+2	+11 ⬆
None of the above	<div><div></div></div>	12%	-1	-15 ⬇	0	-8 ⬇

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



ENABLING INNOVATION



ENABLING INNOVATION

THE INNOVATION SCORE ASSESSES BOTH WHETHER EMPLOYEES FEEL WILLING AND ABLE TO BE INNOVATIVE, AND WHETHER THEIR AGENCY HAS A CULTURE WHICH ENABLES THEM TO BE SO.

	YOUR ENABLING INNOVATION INDEX SCORE	62	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
Enabling innovation	I believe that one of my responsibilities is to continually look for new ways to improve the way we work	80	13	80%	-7 ↓	-2	-3	-4
	My immediate supervisor encourages me to come up with new or better ways of doing things	69	22	69%	+2	-5 ↓	-6 ↓	-6 ↓
	People are recognised for coming up with new and innovative ways of working	49	29	49%	-3	-11 ↓	-12 ↓	-9 ↓
	My agency inspires me to come up with new or better ways of doing things	42	35	42%	+1	-10 ↓	-11 ↓	-12 ↓
	My agency recognises and supports the notion that failure is a part of innovation	34	42	34%	+5 ↑	-6 ↓	-6 ↓	-5 ↓

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative

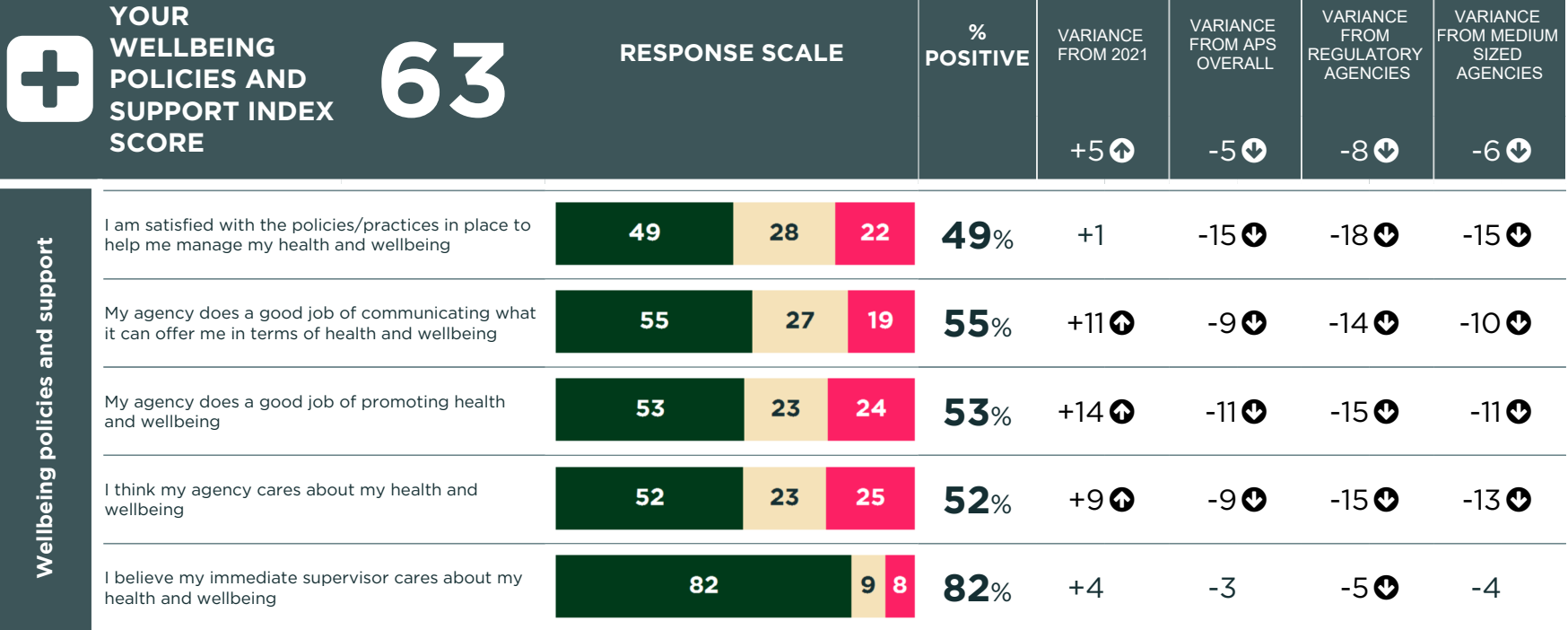


WELLBEING POLICIES AND SUPPORT



WELLBEING

THE WELLBEING SCORE PROVIDES A MEASURE OF THE PRACTICAL AND CULTURAL ELEMENTS THAT ALLOW FOR A SUSTAINABLE AND HEALTHY WORKING ENVIRONMENT.



KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



WELLBEING

RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
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How often do you find your work stressful?

Always	<div></div>	7%	-6↓	+2	+2	+2
Often	<div></div>	31%	-6↓	+5↑	+5↑	+5↑
Sometimes	<div></div>	44%	+6↑	-6↓	-6↓	-6↓
Rarely	<div></div>	16%	+4	-2	-1	-2
Never	<div></div>	2%	+1	+1	0	+1

To what extent is your work emotionally demanding?

To a very large extent	<div></div>	15%	-6↓	+8↑	+8↑	+8↑
To a large extent	<div></div>	29%	-6↓	+8↑	+10↑	+9↑
Somewhat	<div></div>	32%	+6↑	-7↓	-7↓	-6↓
To a small extent	<div></div>	15%	+4	-9↓	-10↓	-9↓
To a very small extent	<div></div>	9%	+3	0	-2	-1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR








AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR







WELLBEING

RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
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I feel burned out by my work

Strongly agree		11%	-3	+3	+2	+2
Agree		23%	-4	-1	0	-1
Neither agree nor disagree		30%	+3	-2	0	0
Disagree		28%	+4	-1	-2	-1
Strongly disagree		8%	0	+1	0	0

In general, would you say that your health is:

Excellent		11%	-1	0	0	0
Very good		37%	+5 	+3	0	+2
Good		34%	-3	-4	-2	-4
Fair		14%	-1	0	+1	+1
Poor		4%	0	+1	+1	+1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

PERFORMANCE

RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
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In the last month, please rate your workgroup's overall performance

Excellent	<div></div>	23%	-4	-5 ⬇	-5 ⬇	-6 ⬇
Very good	<div></div>	54%	+4	-1	-2	-1
Average	<div></div>	18%	-1	+3	+4	+4
Below average	<div></div>	4%	+2	+3	+3	+2
Well below average	<div></div>	1%	0	0	+1	0

In the last month, please rate your agency's success in meeting its goals and objectives

Excellent	<div></div>	11%	0	-5 ⬇	-7 ⬇	-6 ⬇
Very good	<div></div>	45%	-1	-10 ⬇	-12 ⬇	-10 ⬇
Average	<div></div>	30%	-2	+6 ⬆	+10 ⬆	+8 ⬆
Below average	<div></div>	9%	+3	+6 ⬆	+6 ⬆	+6 ⬆
Well below average	<div></div>	5%	-1	+3	+3	+3

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

PERFORMANCE

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My workgroup has the appropriate skills, capabilities and knowledge to perform well	75 13 13	75%	+1	-5 ↓	-7 ↓	-7 ↓
My workgroup has the tools and resources we need to perform well	47 19 34	47%	+2	-15 ↓	-10 ↓	-11 ↓
The people in my workgroup use time and resources efficiently	73 15 12	73%	+1	-5 ↓	-6 ↓	-5 ↓
My workgroup can readily adapt to new priorities and tasks	83 10 7	83%	+1	-1	-2	-1
The people in my workgroup cooperate to get the job done	90 7	90%	+3	+2	-1	+1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



RETENTION



EMPLOYEES WHO INDICATED THAT THEY WANTED TO LEAVE THEIR CURRENT POSITION AS SOON AS POSSIBLE OR WITHIN THE NEXT 12 MONTHS WERE ASKED WHAT THEIR PLANS WERE.

RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
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Which of the following statements best reflects your current thoughts about working in your current position?

I want to leave my position as soon as possible	<div></div>	11%	+1	+2	+2	+2
I want to leave my position within the next 12 months	<div></div>	21%	+3	-3	-3	-3
I want to stay working in my position for the next one to two years	<div></div>	38%	+3	+1	-4	-1
I want to stay working in my position for at least the next three years	<div></div>	31%	-7 ↓	0	+5 ↑	+2

What best describes your plans involved with leaving your current position?

I am planning to retire	<div></div>	7%	-1	+1	+3	+3
I am pursuing another position within my agency	<div></div>	25%	+2	-16 ↓	-5 ↓	+1
I am pursuing a position in another agency	<div></div>	38%	+6 ↑	+13 ↑	+4	+1
I am pursuing work outside the APS	<div></div>	11%	-2	-1	-4	-5 ↓
It is the end of my non-ongoing, casual or contracted employment	<div></div>	5%	-3	+1	+1	-1
Other	<div></div>	14%	-1	+2	+1	+2

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

RETENTION





EMPLOYEES WERE ALSO ASKED FOR THE PRIMARY REASON BEHIND THEIR DESIRE TO LEAVE AND COULD SELECT ONE RESPONSE FROM A LIST OF ITEMS.

ONLY THE FIVE REASONS FOR LEAVING WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
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What is the primary reason behind your desire to leave your current position? (5 highest responses):

Senior leadership is of a poor quality		16%	-	-	-	-
I wish to pursue a promotion opportunity		12%	-	-	-	-
I want to try a different type of work or I'm seeking a career change		8%	-	-	-	-
I am not satisfied with the work		7%	-	-	-	-
I am expected to do more work than I reasonably can		7%	-	-	-	-

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO HAD PERCEIVED DISCRIMINATION IN THE LAST 12 MONTHS IN THE COURSE OF THEIR EMPLOYMENT WERE ASKED WHAT THE BASIS WAS FOR THE DISCRIMINATION. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE TYPES OF DISCRIMINATION WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

DISCRIMINATION	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
During the last 12 months and in the course of your employment, have you experienced discrimination on the basis of your background or a personal characteristic?						
Yes	<div></div>	11%	+4	+2	+4	+3
No	<div></div>	89%	-4	-2	-4	-3
Did this discrimination occur in your current agency?						
Yes	<div></div>	84%	-3	-7⬇️	-6⬇️	-4
No	<div></div>	16%	+3	+7⬆️	+6⬆️	+4
Basis for the discrimination that you experienced (3 highest responses):						
Age	<div></div>	42%	-	-	-	-
Other	<div></div>	25%	-	-	-	-
Gender	<div></div>	23%	-	-	-	-

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO PERCEIVED HARASSMENT OR BULLYING IN THE LAST 12 MONTHS WERE ASKED WHAT TYPE OF HARASSMENT OR BULLYING THEY EXPERIENCED. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE OPTIONS WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

HARASSMENT AND BULLYING

RESPONSE SCALE

%

VARIANCE FROM 2021

VARIANCE FROM APS OVERALL

VARIANCE FROM REGULATORY AGENCIES

VARIANCE FROM MEDIUM SIZED AGENCIES

During the last 12 months, have you been subjected to harassment or bullying in your current workplace?

Yes	<div></div>	12%	-3	+3	+4	+4
No	<div></div>	83%	+4	-2	-5 ↓	-3
Not sure	<div></div>	5%	-1	0	0	0

Types of harassment or bullying experienced (3 highest responses):

Verbal abuse (e.g. offensive language, derogatory remarks, shouting or screaming)	<div></div>	40%	-	-	-	-
Interference with work tasks (e.g. withholding needed information, undermining or sabotage)	<div></div>	36%	-	-	-	-
Inappropriate and unfair application of work policies or rules (e.g. performance management, access to leave, access to learning and development)	<div></div>	22%	-	-	-	-

Did you report the harassment or bullying?

I reported the behaviour in accordance with my agency's policies and procedures	<div></div>	34%	+4	+1	-2	+2
It was reported by someone else	<div></div>	13%	+8 ↑	+6 ↑	+6 ↑	+6 ↑
I did not report the behaviour	<div></div>	52%	-12 ↓	-7 ↓	-4	-9 ↓

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO INDICATED THAT THEY HAD WITNESSED POTENTIAL CORRUPT BEHAVIOUR WERE ASKED TO DESCRIBE THE BEHAVIOUR. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE TYPES OF CORRUPT BEHAVIOURS WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES AND WITH RESULTS FOR THE APS OVERALL.

CORRUPTION

RESPONSE SCALE

%

VARIANCE FROM 2021

VARIANCE FROM APS OVERALL

VARIANCE FROM REGULATORY AGENCIES

VARIANCE FROM MEDIUM SIZED AGENCIES

Excluding behaviour reported to you as part of your duties, in the last 12 months have you witnessed another APS employee in your agency engaging in behaviour that you consider may be serious enough to be viewed as corruption?

Yes	<div></div>	3%	0	0	0	0
No	<div></div>	92%	+2	+1	-1	0
Not sure	<div></div>	2%	-2	-1	-1	-1
Would prefer not to answer	<div></div>	3%	0	0	+1	+1

Types of corrupt behaviours witnessed (3 highest responses):

Cronyism-preferential treatment of friends, such as appointing them to positions without proper regard to merit	<div></div>	65%	-	-	-	-
Green-lighting	<div></div>	29%	-	-	-	-
Acting (or failing to act) in the presence of an undisclosed conflict of interest	<div></div>	18%	-	-	-	-

Did you report the potentially corrupt behaviour?

I reported the behaviour in accordance with my agency's policies and procedures	<div></div>	29%	+23 ↑	+10 ↑	+10 ↑	+11 ↑
It was reported by someone else	<div></div>	12%	-2	-4	-8 ↓	-2
I did not report the behaviour	<div></div>	59%	-21 ↓	-5 ↓	-2	-8 ↓

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
How do you describe your gender?						
Man or male	<div></div>	27%	+2	-11↓	-11↓	-11↓
Woman or female	<div></div>	69%	-1	+10↑	+11↑	+11↑
Non-binary		0%	0	0	0	0
I use a different term		0%	0	0	0	0
Prefer not to say	<div></div>	4%	-2	+1	0	0
Do you identify as an Australian Aboriginal and/or Torres Strait Islander person?						
Yes	<div></div>	2%	+1	-2	0	0
No	<div></div>	98%	-1	+2	0	0
Do you have an ongoing disability?						
Yes	<div></div>	7%	0	-3	-1	-1
No	<div></div>	93%	0	+3	+1	+1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
Do you have carer responsibilities?						
Yes	<div></div>	43%	+3	+2	+2	+3
No	<div></div>	57%	-3	-2	-2	-3
Do you identify as Lesbian, Gay, Bisexual, Transgender and/or gender diverse, Intersex, Queer, Questioning and/or Asexual (LGBTIQA+)?						
Yes	<div></div>	9%	+1	+1	0	0
No	<div></div>	91%	-1	-1	0	0
In which country were you born?						
Australia	<div></div>	74%	+1	-3	-3	-2
Other country	<div></div>	26%	-1	+3	+3	+2
Do you speak a language other than English at home?						
No, English only	<div></div>	82%	0	+2	0	+2
Yes, other	<div></div>	18%	0	-2	0	-2

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

TIME TO TAKE ACTION



CELEBRATE

What things do we do well?

THINK ABOUT HOW WE CAN BUILD ON OUR STRENGTHS AND LEARN FROM WHAT WE ARE GOOD AT.



INVESTIGATE FURTHER WITH OUR TEAMS

Are there any other opportunities coming out of the results that we want to explore further?

HOW COULD WE INVESTIGATE? THROUGH LOOKING AT THE DATA IN MORE DETAIL OR THROUGH DISCUSSIONS WITH STAFF?



OPPORTUNITIES

Areas we need to focus on and turn into action plans:

WHAT ARE THE KEY THINGS WE NEED TO IMPROVE TO MAKE WORKING HERE BETTER?



USE THIS PAGE TO START YOUR LOCAL ACTION PLANS

IDENTIFY AREAS TO CELEBRATE, OPPORTUNITIES FOR IMPROVEMENT AND AREAS WHICH YOU NEED TO INVESTIGATE FURTHER.

PRIORITISE 3 AREAS TO TAKE FORWARD

	PRIORITISE 3 AREAS FOR ACTION	TIMESCALES	OWNER	RESOURCES REQUIRED	TARGET/SUCCESS MEASURE
1					
2					
3					

GUIDE TO THIS REPORT

% POSITIVE

WHERE RESULTS ARE SHOWN AS POSITIVE PERCENTAGES (% POSITIVE), THESE ARE CALCULATED BY ADDING TOGETHER POSITIVE RESPONSES ("STRONGLY AGREE" + "AGREE") AND DIVIDING BY THE NUMBER OF RESPONDENTS WHO ANSWERED THE QUESTION.



$$\frac{\text{number of respondents who answered the question}}{\text{number of respondents who answered the question}} = \% \text{ POSITIVE}$$

ROUNDING

RESULTS ARE PRESENTED AS WHOLE NUMBERS FOR EASE OF READING, WITH ROUNDING PERFORMED AT THE LAST STAGE OF CALCULATION FOR MAXIMUM ACCURACY. VALUES FROM X.00 TO X.49 ARE ROUNDED DOWN AND VALUES FROM X.50 TO X.99 ARE ROUNDED UP. THEREFORE IN SOME INSTANCES, RESULTS MAY NOT TOTAL 100%.

	STRONGLY AGREE	AGREE	NEITHER	DISAGREE	STRONGLY DISAGREE	TOTAL
NUMBER OF RESPONSES	151	166	176	96	24	613
PERCENTAGE	24.63%	27.08%	28.71%	15.66%	3.92%	100%
ROUNDED PERCENTAGE	25%	27%	29%	16%	4%	101%
NUMBER OF POSITIVE	151 + 166 = 317					
% POSITIVE	317 ÷ 613 = 52%					

ANONYMITY

IT IS ENGINE'S PRACTICE NOT TO DISPLAY THE RESULTS OF GROUPS OF RESPONDENTS TO THE EXTENT WHERE THE ANONYMITY OF INDIVIDUALS MAY BE COMPROMISED. RESULTS WILL NOT BE SHOWN WHERE THERE ARE LESS THAN 10 RESPONDENTS IN A GROUP.

COMPARISONS WITH RESULTS FROM PREVIOUS YEARS

THE METHOD OF ANALYSING AND REPORTING SPECIFIC RESULTS MAY BE PERIODICALLY REVIEWED AND REVISED. SUCH IMPROVEMENTS ARE APPLIED TO CURRENT DATA AND THAT OF PREVIOUS YEARS. FOR THIS REASON THE CURRENT REPORT IS ALWAYS THE MOST ACCURATE DATA SOURCE FOR APS EMPLOYEE CENSUS RESULTS, INCLUDING COMPARISONS WITH TIME SERIES DATA.